

Meeting Name:	Health and Wellbeing Board
Date:	18 July 2024
Report title:	Southwark 2030 Strategy – Endorsing strategy and developing an outcomes framework
Ward(s) or groups affected:	All
Classification:	Open
Reason for lateness (if applicable):	Not applicable
From:	Tricia Boahene Head of Strategy and Impact Southwark Council

RECOMMENDATION(S)

That Health and Wellbeing Board;

1. Endorse the Southwark 2030 Strategy
2. Note the contents of this report, the presentation on 18 July 2024, and provide feedback to the Southwark 2030 Outcomes Framework project team on 18th July or in follow-up communications.

BACKGROUND INFORMATION

Southwark 2030

1. Over the past two years, Southwark 2030 has seen Anchor partners across Southwark—including the Council, education institutions, health trusts and voluntary sector organisations—engage with over 2,000 local residents, key partners and leaders. We have conducted extensive analysis of our population and current activities, to now arrive at the Southwark 2030 Strategy - due to be presented to Cabinet in July 2024.
2. Southwark 2030 sets out a joint ambition for the borough, providing the overarching vision for the Council and partners up to 2030. Southwark 2030 is the missing link to drive the pace of change needed to create the Southwark we want to see, for residents, by 2030:

Southwark 2030 vision: *Together, we will build a fair, green and safe Southwark where everyone can live a good life as part of a strong community.*

3. The 2030 Strategy is driven by three underlying principles and structured under six key goals, each with three key associated ‘action areas’:
 - Goal 1: Decent homes for all
 - Goal 2: A good start in life

- Goal 3: A safer Southwark
 - Goal 4: A strong and fair economy
 - Goal 5: Staying well
 - Goal 6: A healthy environment
4. By focusing on these six goals and action areas, the Council and its partners will be able to come together to deliver the Southwark 2030 vision.
 5. This item seeks endorsement of the Southwark 2030 strategy by the Health and Wellbeing Board.

KEY ISSUES FOR CONSIDERATION

The Outcomes Framework

6. Following the completion of the 2030 Strategy, the next phase of Southwark 2030 is to develop an underpinning Outcomes Framework.
7. The Framework will set out a succinct set of outcomes beneath the six 2030 goals, focusing on those areas that will make the most difference to residents, with a detailed set of associated indicators to monitor our progress against each.
8. The development of an Outcomes Framework acknowledges that:
 - **We cannot deliver the outcomes our residents need alone.** The Outcomes Framework will become the bedrock on which all strategic decision making is built, allowing partners to be confident that all work can clearly link back to realising the right outcomes for Southwark residents. A partnership Outcomes Framework means partners have a shared reference point which we can use to achieve the outcomes our residents want together.
 - **We need to demonstrate a singular clarity of purpose to residents.** Whilst, through the Strategy, partners have a sense of what we want to deliver in each of the six remaining years of the strategy, the next phase of work will need to develop something clear and tangible for residents. With an Outcomes Framework, action planning will always be repointed back to the outcomes we aim to deliver.
 - **We need to model and advocate for accountability to residents.** Developing an Outcomes Framework provides a coherent structure and rationale that generate actions to be delivered, but it will also publicly set the KPIs needed to monitor our joint progress. The outcomes and KPIs measures remain static for the duration of the Strategy, providing a constant reference point for measuring impact.
9. Whilst there is much to celebrate in Southwark across our Place and in the work we as partners are doing individually and together, the current pace of change is not enough to rise to the challenge the future holds to create the Southwark we want to see by 2030.

10. We need to move at pace to develop a shared, clear, and measurable direction, set out by the 2030 Outcomes Framework.
11. Over the coming weeks the 2030 project team will work with partners to develop and refine an Outcomes Framework aligned to existing local policy, which is ambitious for what we as partners can achieve for Southwark residents over the next five years.
12. Goal five, 'Staying Well', is most relevant to members of the Health and Wellbeing Board, and is structured by three key action areas:
 - Ensure every child and adult can get the mental health support they need when they need it
 - Improve the wellbeing of people with long term conditions and disabilities and their carers
 - Help more people stay well, reducing the inequalities in health across our community
13. These action areas are aligned with existing action plans associated with the Health and Wellbeing Board, namely:
 - Partnership Southwark Health and Care Plan
 - Southwark Health and Wellbeing Strategy Action Plan
 - ICB Joint Forward View 2024/25
14. In order to build upon existing strategic planning work within the remit of goal five, and develop a set of outcomes aligned with the trajectory of ongoing work, the 2030 project team will first draw from existing plans to develop a series of outcomes and metrics. These may then be refreshed and updated through more detailed action planning in the coming months.
15. This report seeks feedback on this approach from the Health and Wellbeing Board.

Policy framework implications

16. The development of the 2030 Outcomes Framework will set the strategic direction for the Council and partners over the next five years, and will provide a constant reference point and framing for all policy and strategic work within Southwark.
17. The Outcomes Framework will build from all current policy relevant to the five 2030 goals. The existing action plans which Goal five, 'Staying Well', will build from are set out by paragraph 13.

Community, equalities (including socio-economic) and health impacts

Community impact statement

18. Southwark 2030 is the Council's commitment to building a better future for residents and communities. The Strategy's six goals set out the foundations for a good life in Southwark, and have been developed in partnership with Southwark residents to ensure the Council is doing those things which will make the most impact for communities in the years to come.

Equalities (including socio-economic) impact statement

19. The delivery of Southwark 2030 is guided by three principles:
 - Reducing inequality
 - Empowering People
 - Investing in Prevention
20. Southwark 2030 is premised on working to reduce inequality and improving the outcomes of residents experiencing disadvantage. The 2030 goals will collectively address the significant inequality experienced across Southwark, as it appears across housing, health, the environment, residents' experience of safety, the local economy, and by children and young people.
21. Equity is a common theme across the action areas associated with each goal, and the Outcomes Framework will establish equity-based indicators to ensure the Council is delivering reductions in inequality throughout the timeframe of the Strategy.

Health impact statement

22. Goal five of the 2030 Strategy, 'Staying Well', will ensure the Council and its partners are focused on improving health outcomes in those areas which matter most to residents, and where the most impact can be made in the next five years. The Outcomes Framework will focus and align delivery efforts in this domain.
23. The Strategy as a whole provides a holistic direction to address the wider determinants of health, so that the Council is addressing inequalities at their root cause.

Further guidance

24. N/A

Climate change implications

25. Goal six of the 2030 Strategy, 'A Healthy Environment', will ensure the Council is taking proportionate action to address climate change and be accountable to future generations. The following actions areas structure goal six:

- Create more green space and biodiversity for our community to enjoy
- Help people and businesses switch to healthy, clean and green transport
- Make our buildings energy efficient with clean, green power

Resource implications

26. N/A

Consultation

27. N/A

SUPPLEMENTARY ADVICE FROM OTHER OFFICERS

28. N/A

Head of Procurement

29. N/A

Assistant Chief Executive, Governance and Assurance

30. N/A

Strategic Director, Finance

31. N/A

Other officers

32. N/A

Appendices

No.	Title
Appendix 1	Southwark 2030 Strategy

AUDIT TRAIL

This section must be included in all reports.

Lead Officer	Tricia Boahene, Head of Strategy and Impact	
Report Author	Eliza Griffiths, 2030 Project Team	
Version	Final	
Dated	5 July 2024	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / CABINET MEMBER		
Officer Title	Comments Sought	Comments Included
Assistant Chief Executive, Governance and Assurance	No	NA
Strategic Director, Finance	No	NA
Cabinet Member	No	NA
Date final report sent to Constitutional Team		8 July 2024